

**REVENUES**General Property Tax (Real Estate)

- Collections for property taxes are forecasted to increase slightly in FY 19 and FY 20. The reductions in FY 21 to FY 23 were incorporated in the forecast for the 9 mil levy that will expire calendar 2020 and 5.9 mil that will expire calendar 2021. Property values appear to be stabilizing, therefore, the increases and decreases to property taxes were based the estimated collections for the voted-in millage amounts.

Tangible Personal Property Tax (Public Utility)

- These revenues have been stable for the past few years.

Unrestricted and Restricted State Grants

- A conservative approach was taken with State revenue because new Governor, a possible new budget formula and instability in student enrollment during the five year period. We have flat funded State revenue for the forecast.

Property Tax Allocations

- The increase in property tax allocations correlates to the increase in property taxes in FY 16 to FY 17. The decrease in fiscal years FY 21 and FY 22 correlates to the need for the levy passage of renewal levies.

**EXPENDITURES**Salary & Benefits

- Based on negotiated agreement with NDEA and Local Teamsters 957. Conservative estimates used based on available operating funds
- Retirement cost is proportional to salaries, medical savings due to less HSA contribution and Jan 1 2017 plan start date.
- Cost of medical benefits increase at lower rate over next 5 years based on favorable insurance pool action with EPC. Dental and life cost showing even slighter increase from most recent projections
- Medicare and retirement based on salary changes with workers comp showing continued savings from self-insured workers comp programs

Purchased Services

- Special Education services will continue to increase proportionally to need of students
- Mild temperatures and recent energy rebate checks received have offset energy costs. Some smaller annual savings in FY19-FY23 are expected.
- Showing community schools/tuition deduction as expenditures to offset funding revenue received versus a reduction of expenditure
- Increases expected for repairs on aging buildings
- Increase in internet connectivity contract with greater bandwidth to support district one to one initiative
- Additional curriculum software packages to enhance student intervention will be added FY19-FY23
- Implementation of SRO contracts to all municipalities will result in an increase of purchased services
- Slight offset in maintenance of OFCC buildings due to 034 fund

Supplies

- Textbook binding expense decrease due to one to one initiative
- Building and Grounds along with transportation fuel costs increases
- Greater expense in software licensing as we implement new programs and devices
- Educational Apps for one to one devices needed for all students K-12
- Security enhancements for classrooms planned FY19-FY23 which will result in additional expenses
- Additional graphing calculators for students required to take the ACT

Capital

- Utilization of some permanent improvement dollars to offset major capital purchases out of general fund.
- Replacement of aged maintenance vehicles